Strategy & Digital Operating Model — CFO

Steer

Operation Controlling

Innovative	Advanced	Foundational
Predictive cost analysis	Scenario Modelling; Cost to serve	Responsibility accounting; Costing models; Variance analysis; Margin analysis

Integrated analytics

Foundational	Advanced	Innovative
Centralized finance reporting environment; Analytical accounting reporting; Automated KPI dashboarding	Enhanced analytic accounting reporting	Quantum financial reporting

Sustainability

Innovative	Advanced	Foundational
Carbon Accounting; VR & AI enabled health & safety	Integrated & Automated Sustainability reporting	Measure CSR through KPI's & ESG reporting; Sustainability compliance reporting

Planning, Budgeting & Forecasting

Foundational	Advanced	Innovative
Integrated Finance Planning; Driver based budgeting; Rolling forecast	Integrated Enterprise Planning; Predictive accounting & forecasting	Touchless Planning Budgeting & Forecasting

Operate

Procure to Pay

Innovative	Advanced	Foundational
Smart contracts & payments; Guided buying via NLP	Touchless invoices & expenses; Automated GR/IR Reconciliation; Automated payments	Spend Management; Smart invoice processing; Business Networks & SRM; Travel & expense management

Order to Cash

Foundational	Advanced	Innovative
Automated Customer Risk Management; Credit Insurance & Factoring; Electronic invoice; Automated collection process	AI Receivables; Effortless payments	Smart Contracts; Crypto payments

Treasury

Innovative	Advanced	Foundational
Instant payments & RGTS	Virtual accounts; AI-based liquidity forecasting; AI-driven Cash Application; Payment factory	Embedded bank connectivity; Cash Management; FX hedging; Liquidity planning

Record to Report

Foundational	Advanced	Innovative
Automated Intercompany Process; Closing automation; Robo Accounting; Real-time & flexible reporting	Real-Time closing; Continuous accounting; Smart Accruals Management	Predictive closing

Comply

Statutory & Tax

Innovative	Advanced	Foundational
Predictive compliance & filing	Tax analytics; Automated tax compliance	Integrated statutory reporting; Real-time reporting; E-filing

Consolidation

Foundational	Advanced	Innovative
Automated intercompany reconciliation; Automated consolidation	Real-Time consolidation	Predictive consolidation; AI driven inter company reconciliation; Automated disclosure notes

Trade Compliance

Innovative	Advanced	Foundational
AI driven compliance checks	Integrated Sustainability reporting; Identity-based preference processing; Automated declaration	Product classification; Automated Sanctioned Party List screening; Semi-automated Intrastat reporting; Semi-automated declarations; LT supplier declarations & preference calculation

Process compliance & Risk Management

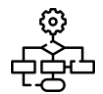| Foundational	Advanced	Innovative
Fraud detection controlling	Automated fraud detection; Predictive risk analysis; Automated payment fraud detection	

ENABLED BY

- Technology
- Processes
- People & Organization
- Data